UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): April 27, 2022

FORMFACTOR, INC.

(Exact Name of Registrant as Specified in Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

000-50307 (Commission File Number) 13-3711155 (IRS Employer Identification No.)

7005 Southfront Road

Livermore, CA (Address of Principal Executive Offices)

94551 (Zip Code)

Registrant's telephone number, including area code: (925) 290-4000

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Derecommencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.001 par value	FORM	Nasdaq Global Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933(§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

□ Emerging growth company

□ If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On April 27, 2022, FormFactor, Inc. ("FormFactor") issued a press release announcing its financial results for the first quarter of fiscal 2022 that ended on March 26, 2022. A copy of the press release is furnished as Exhibit 99.01 to this report and is incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit is filed herewith and this list is intended to constitute the exhibit index.

Exhibit Number	Description
<u>99.01</u>	Press release dated April 27, 2022

The information in this report and the accompanying exhibit shall not be incorporated by reference into any filing of FormFactor with the Securities and Exchange Commission, whether made before or after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing. The information in this report, including the accompanying exhibit, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a) (2) of the Securities Act of 1933, as amended.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FORMFACTOR, INC.

Date: April 27, 2022

By: /s/ SHAI SHAHAR

Name:Shai ShaharTitle:Chief Financial Officer



News Release

Investor Contact: Stan Finkelstein Investor Relations (925) 290-4321 ir@formfactor.com

FORMFACTOR, INC. REPORTS 2022 FIRST QUARTER RESULTS

Reports Strong Results, Momentum Continues in the Second Quarter

LIVERMORE, Calif. — **April 27, 2022** — FormFactor, Inc. (Nasdaq: FORM) today announced its financial results for the first quarter of fiscal 2022 ended March 26, 2022. Quarterly revenues were \$197.2 million, a decrease of 3.8% compared to \$205.0 million in the fourth quarter of fiscal 2021, and an increase of 5.6% from \$186.6 million in the first quarter of fiscal 2021.

- Delivered revenue at the high end of outlook range, non-GAAP gross margin and EPS that exceeded outlook range
- Achieved record GAAP and non-GAAP operating income, non-GAAP net income, and free cash flow
- Recognized by Intel as a 2022 EPIC award program Distinguished Supplier

"FormFactor again posted strong results in the first quarter, delivering the second-highest quarterly revenue in Company history and exceeding the non-GAAP gross margin and operating margin levels of our target financial model," said Mike Slessor, CEO of FormFactor, Inc. "These results demonstrate the resilience and agility of our team and operational model, and demonstrate progress towards our target financial model that delivers two dollars of non-GAAP earnings per share on eight-hundred-fifty-million dollars of revenue."

First Quarter Highlights

On a GAAP basis, net income for the first quarter of fiscal 2022 was \$29.9 million, or \$0.38 per fully-diluted share, compared to net income for the fourth quarter of fiscal 2021 of \$25.9 million, or \$0.33 per fully-diluted share, and net income for the first quarter of fiscal 2021 of \$19.6 million, or \$0.25 per fully-diluted share. Gross margin for the first quarter of fiscal 2022 was 47.8%, compared with 43.7% in the fourth quarter of fiscal 2021, and 41.1% in the first quarter of fiscal 2021.

On a non-GAAP basis, net income for the first quarter of fiscal 2022 was \$38.7 million, or \$0.49 per fully-diluted share, compared to net income for the fourth quarter of fiscal 2021 of \$34.7 million, or \$0.44 per fully-diluted share, and net income for the first quarter of fiscal 2021 of \$30.8 million, or \$0.38 per fully-diluted share. On a non-GAAP basis, gross margin for the first quarter of fiscal 2022 was 49.0%, compared with 44.3% in the fourth quarter of fiscal 2021, and 45.0% in the first quarter of fiscal 2021.

A reconciliation of GAAP to non-GAAP measures is provided in the schedules included below.

GAAP net cash provided by operating activities for the first quarter of fiscal 2022 was \$44.2 million, compared to \$38.9 million for the fourth quarter of fiscal 2021, and \$32.4 million for the first quarter of fiscal 2021. Free cash flow for the first quarter of fiscal 2022 was \$28.7 million, compared to free cash flow for the fourth quarter of fiscal 2021 of \$23.9 million, and free cash flow for the first quarter of 2021 of \$19.2 million. A reconciliation of net cash provided by operating activities to non-GAAP free cash flow is provided in the schedules included below.

Outlook

Dr. Slessor added, "Our strong momentum continues in the second quarter, as we manage through a variety of labor and supply chain challenges to utilize our capacity additions in meeting growing customer demand for our products."

For the second quarter ending June 25, 2022, FormFactor is providing the following outlook*:

	GAAP	Reconciling Items**	Non-GAAP
Revenue	\$203 million +/- \$6 million	_	\$203 million +/- \$6 million
Gross Margin	45.5% +/- 1.5%	\$3 million	47% +/- 1.5%
Net income per diluted share	\$0.31 +/- \$0.04	\$0.12	\$0.43 +/- \$0.04

*This outlook assumes consistent foreign currency rates.

**Reconciling items are stock-based compensation, restructuring charges, and amortization of intangibles and fixed asset fair value adjustments due to acquisitions.

We posted our revenue breakdown by geographic region, by market segment and with customers with greater than 10% of total revenue on the Investor Relations section of our website at www.formfactor.com. We will conduct a conference call at 1:25 p.m. PDT, or 4:25 p.m. EDT, today.

The public is invited to listen to a live webcast of FormFactor's conference call on the Investor Relations section of our web site at www.formfactor.com. A telephone replay of the conference call will be available approximately two hours after the conclusion of the call. The telephone replay will be available through May 4, 2022, 4:25 p.m. PDT, and can be accessed by dialing (855) 859-2056 (domestic) or (404) 537-3406 (international) and entering confirmation code 7148848. Additionally, the replay will be available on the Investor Relations section of our website, www.formfactor.com.

Use of Non-GAAP Financial Information:

To supplement our condensed consolidated financial results prepared under generally accepted accounting principles, or GAAP, we disclose certain non-GAAP measures of non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses and non-GAAP operating income, that are adjusted from the nearest GAAP financial measure to exclude certain costs, expenses, gains and losses. Reconciliations of the adjustments to GAAP results for the three months ended March 26, 2022, and for outlook provided before, as well as for the comparable periods of fiscal 2021, are provided below, and on the Investor Relations section of our website at www.formfactor.com. Information regarding the ways in which management uses non-GAAP financial information to evaluate its business, management's reasons for using this non-GAAP financial information, and limitations associated with the use of non-GAAP financial information, is included under "About our Non-GAAP Financial Measures" following the tables below.

About FormFactor:

FormFactor, Inc. (Nasdaq: FORM), is a leading provider of essential test and measurement technologies along the full IC life cycle - from metrology and inspection, characterization, modeling, reliability, and design de-bug, to qualification and production test. Semiconductor companies rely upon FormFactor's products and services to accelerate profitability by optimizing device performance and advancing yield knowledge. The Company serves customers through its network of facilities in Asia, Europe, and North America. For more information, visit the Company's website at www.formfactor.com.

Forward-looking Statements:

This press release contains forward-looking statements within the meaning of the "safe harbor" provisions of the federal securities laws, including with respect to the Company's future financial and operating results, and the Company's plans, strategies and objectives for future operations. These statements are based on management's current expectations and beliefs as of the date of this release, and are subject to a number of risks and uncertainties, many of which are beyond the Company's control, that could cause actual results to differ materially from those described in the forward-looking statements. These forward-looking statements include, but are not limited, to statements regarding future financial and operating results, customer demand, conditions in the semiconductor industry, and growth opportunities, and other statements regarding the Company's business. Forward-looking statements may contain words such as "may," "might," "will," "expect," "plan," "anticipate," and "continue," the negative or plural of these words and similar expressions, and include the assumptions that underlie such statements. The following factors, among others, could cause actual results to differ materially from those described in the forward-looking statements: changes in demand for the Company's products; customer-specific demand; market opportunity; anticipated industry trends; the availability, benefits, and speed of customer acceptance or implementation of new products and technologies; manufacturing, processing, and design capacity, goals, expansion, volumes, and progress; difficulties or delays in research and development; industry seasonality; risks to the Company's realization of benefits from acquisitions, investments in capacity and investments in new electronic data systems and information technology; reliance on customers or third parties (including suppliers); changes in macro-economic environments; events affecting global and regional economic and market conditions and stability such as infectious diseases and pandemics (including the current COVID-19 pandemic), military conflicts, political volatility and similar factors (including developments related to Ukraine and Russia), operating separately or in combination; and other factors, including those set forth in the Company's most current annual report on Form 10-K, quarterly reports on Form 10-Q and other filings by the Company with the U.S. Securities and Exchange Commission. We are operating in an environment with especially substantial uncertainties arising from the COVID-19 pandemic, including with respect to its current and future impact on our operations, workforce, manufacturing capacity, customer demand, supply chain, macroeconomic environment and other important aspects of our business. In addition, there are varying barriers to international trade, including restrictive trade and export regulations, dynamic tariffs, trade disputes between the U.S. and other countries, including China, and national security developments or tensions, that may substantially restrict or condition our sales certain countries, increase the cost of doing business internationally, and disrupt our supply chain. No assurances can be given that any of the events anticipated by the forward-looking statements within this press release will transpire or occur, or if any of them do so, what impact they will have on the results of operations or financial condition of the Company. Unless required by law, the Company is under no obligation (and expressly disclaims any such obligation) to update or revise its forward-looking statements whether as a result of new information, future events, or otherwise.

FORMFACTOR, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In thousands, except per share amounts) (Unaudited)

		Three Months Ended				
		March 26, December 25, 2022 2021			March 27, 2021	
Revenues	\$	197,174	\$	204,998	\$	186,636
Cost of revenues		102,950		115,439		109,930
Gross profit		94,224		89,559		76,706
Operating expenses:						
Research and development		27,134		25,411		24,046
Selling, general and administrative		32,906		32,358		30,015
Total operating expenses		60,040	_	57,769		54,061
Operating income		34,184		31,790		22,645
Interest income		138		106		194
Interest expense		(192)		(155)		(180)
Other income, net		192		459		172
Income before income taxes		34,322		32,200		22,831
Provision for income taxes		4,450		6,303		3,206
Net income	\$	29,872	\$	25,897	\$	19,625
Net income per share:						
Basic	\$	0.38	\$	0.33	\$	0.25
Diluted	\$	0.38	\$	0.33	\$	0.25
Weighted-average number of shares used in per share calculations:						
Basic		78,246		78,220		77,598
Diluted	=	79,468		79,121		79,988

FORMFACTOR, INC. NON-GAAP FINANCIAL MEASURE RECONCILIATIONS (In thousands, except per share amounts) (Unaudited)

	March 26, 2022										D	ecember 25, 2021		March 27, 2021
GAAP Revenue	\$	197,174	\$	204,998	\$	186,636								
Adjustments:														
Amortization of deferred revenue fair value adjustments due to acquisitions				—		125								
Non-GAAP Revenue	\$	197,174	\$	204,998	\$	186,761								
GAAP Gross Profit	\$	94,224	\$	89,559	\$	76,706								
Adjustments:		- ,		,		-,								
Amortization of intangibles, inventory and fixed asset fair value adjustments due to acquisitions		1,168		1,197		5,998								
Stock-based compensation		1,078		1,394		1,335								
Restructuring charges		139		(1,285)		_								
Non-GAAP Gross Profit	\$	96,609	\$	90,865	\$	84,039								
GAAP Gross Margin		47.8 %		43.7 %		41.1 %								
Adjustments:		17.0 70		10.7 70		11.1 /0								
Amortization of intangibles, inventory and fixed asset fair value adjustments due to acquisitions		0.6 %		0.5 %		3.2 %								
Stock-based compensation		0.5 %		0.7 %		0.7 %								
Restructuring charges		0.1 %		(0.6)%		— %								
Non-GAAP Gross Margin		49.0 %		44.3 %		45.0 %								
GAAP operating expenses	\$	60,040	\$	57,769	\$	54,061								
Adjustments:														
Amortization of intangibles		(1,561)		(1,569)		(1,715)								
Stock-based compensation		(6,442)		(6,405)		(5,742)								
Restructuring charges		(174)		(142)		_								
Acquisition related expenses				—		(166)								
Non-GAAP operating expenses	\$	51,863	\$	49,653	\$	46,438								
GAAP operating income	\$	34,184	\$	31,790	\$	22,645								
Adjustments:														
Amortization of intangibles, inventory and fixed asset fair value adjustments due to acquisitions		2,729		2,766		7,713								
Stock-based compensation		7,520		7,799		7,077								
Restructuring charges		313		(1,143)		_								
Acquisition related expenses		_		_		166								
Non-GAAP operating income	\$	44,746	\$	41,212	\$	37,601								

FORMFACTOR, INC. NON-GAAP FINANCIAL MEASURE RECONCILIATIONS (In thousands, except per share amounts) (Unaudited)

(Chaduited)						
	Three Months Ended					
		March 26, 2022	December 25, 2021			March 27, 2021
GAAP net income	\$	29,872	\$	25,897	\$	19,625
Adjustments:						
Amortization of intangibles, inventory and fixed asset fair value adjustments due to acquisitions		2,729		2,766		7,713
Stock-based compensation		7,520		7,799		7,077
Restructuring charges		313		(1,143)		—
Acquisition related expenses		—				166
Income tax effect of non-GAAP adjustments		(1,725)		(657)		(3,806)
Non-GAAP net income	\$	38,709	\$	34,662	\$	30,775
GAAP net income per share:						
Basic	\$	0.38	\$	0.33	\$	0.25
Diluted	\$	0.38	\$	0.33	\$	0.25
Non-GAAP net income per share:						
Basic	\$	0.49	\$	0.44	\$	0.40
Diluted	\$	0.49	\$	0.44	\$	0.38
	-					

FORMFACTOR, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

(Chaudhteu)			
	Three Mo	nths Ended	
	March 26, 2022	March 27, 2021	
Cash flows from operating activities:			
Net income	\$ 29,872	\$ 19,62	
Selected adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation	6,960	6,13	
Amortization	2,369	6,80	
Stock-based compensation expense	7,520	7,07	
Provision for excess and obsolete inventories	2,501	3,39	
Non-cash restructuring charges	150	-	
Other activity impacting operating cash flows	(5,217)	(10,675	
Net cash provided by operating activities	44,155	32,35	
Cash flows from investing activities:			
Acquisition of property, plant and equipment	(15,606)	(13,470	
Purchases of marketable securities, net	(5,472)	(26,452	
Net cash used in investing activities	(21,078)	(39,922	
Cash flows from financing activities:			
Purchase of common stock through stock repurchase program	(9,397)	(5,738	
Proceeds from issuances of common stock	5,687	5,48	
Tax withholdings related to net share settlements of equity awards	(72)	(1,14)	
Principal repayments on term loans	(2,234)	(2,376	
Net cash used in financing activities	(6,016)	(3,768	
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(1,142)	(1,450	
Net increase (decrease) in cash, cash equivalents and restricted cash	15,919	(12,790	
Cash, cash equivalents and restricted cash, beginning of period	155,342	191,09	
Cash, cash equivalents and restricted cash, end of period	\$ 171,261	\$ 178,30	

FORMFACTOR, INC. RECONCILIATION OF CASH PROVIDED BY OPERATING ACTIVITIES TO NON-GAAP FREE CASH FLOW (In thousands) (Unaudited)

(chulanted)						
	Three Months Ended					
	March 26, December 25, 2022 2021			March 27, 2021		
Net cash provided by operating activities	\$ 44,155	\$	38,927	\$	32,356	
Adjustments:						
Cash paid for interest	163		147		173	
Acquisition related payments in working capital					166	
Capital expenditures	(15,606)		(15,143)		(13,470)	
Free cash flow	\$ 28,712	\$	23,931	\$	19,225	

FORMFACTOR, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) (Unaudited)

(chulduled)		March 26, 2022		December 25, 2021		
ASSETS						
Current assets:						
Cash and cash equivalents	\$	167,182	\$	151,010		
Marketable securities		129,174		125,055		
Accounts receivable, net of allowance for doubtful accounts		113,505		115,541		
Inventories, net		125,590		111,548		
Restricted cash		2,026		2,233		
Prepaid expenses and other current assets		18,671		18,652		
Total current assets		556,148		524,039		
Restricted cash		2,053		2,099		
Operating lease, right-of-use-assets		35,764		35,210		
Property, plant and equipment, net of accumulated depreciation		152,179		146,555		
Goodwill		211,553		212,299		
Intangibles, net		33,638		36,342		
Deferred tax assets		62,746		61,995		
Other assets		2,799		1,981		
Total assets	\$	1,056,880	\$	1,020,520		
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current liabilities:						
Accounts payable	\$	65,378	\$	57,862		
Accrued liabilities		47,438		50,836		
Current portion of term loans, net of unamortized issuance costs		6,790		8,931		
Deferred revenue		27,002		23,224		
Operating lease liabilities		8,049		7,901		
Total current liabilities		154,657		148,754		
Term loans, less current portion, net of unamortized issuance costs		15,175		15,434		
Deferred tax liabilities		3,131		3,623		
Long-term operating lease liabilities		31,366		31,009		
Other liabilities		5,878		5,920		
Total liabilities		210,207		204,740		
Stockholders' equity:						
Common stock		78		78		
Additional paid-in capital		902,994		898,945		
Accumulated other comprehensive loss		(4,477)		(1,449)		
Accumulated deficit		(51,922)		(81,794)		
Total stockholders' equity		846,673		815,780		
Total liabilities and stockholders' equity	\$	1,056,880	\$	1,020,520		

About our Non-GAAP Financial Measures:

We believe that the presentation of non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating income and free cash flow provides supplemental information that is important to understanding financial and business trends and other factors relating to our financial condition and results of operations. Non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, and non-GAAP operating income are among the primary indicators used by management as a basis for planning and forecasting future periods, and by management and our board of directors to determine whether our operating performance has met certain targets and thresholds. Management uses non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, and non-GAAP operating income when evaluating operating performance because it believes that the exclusion of the items indicated herein, for which the amounts or timing may vary significantly depending upon our activities and other factors, facilitates comparability of our operating performance from period to period. We use free cash flow to conduct and evaluate our business as an additional way of viewing our liquidity that, when viewed with our GAAP results, provides a more complete understanding of factors and trends affecting our cash flows. Many investors also prefer to track free cash flow, as opposed to only GAAP earnings. Free cash flow has limitations due to the fact that it does not represent the residual cash flow available for discretionary expenditures, and therefore it is important to view free cash flow as a complement to our entire consolidated statements of cash flows. We have chosen to provide this non-GAAP information to investors so they can analyze our operating results closer to the way that management does, and use this information in their assessment of our business and the valuation of our Company. We compute non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating income, by adjusting GAAP net income, GAAP net income per basic and diluted share, GAAP revenue, GAAP gross profit, GAAP gross margin, GAAP operating expenses, and GAAP operating income to remove the impact of certain items and the tax effect, if applicable, of those adjustments. These non-GAAP measures are not in accordance with, or an alternative to, GAAP and may be materially different from other non-GAAP measures, including similarly titled non-GAAP measures used by other companies. The presentation of this additional information should not be considered in isolation from, as a substitute for, or superior to, net income, net income per basic and diluted share, revenue, gross profit, gross margin, operating expenses, or operating income in accordance with GAAP. Non-GAAP financial measures have limitations in that they do not reflect certain items that may have a material impact upon our reported financial results. We may expect to continue to incur expenses of a nature similar to the non-GAAP adjustments described above, and exclusion of these items from our non-GAAP net income, non-GAAP net income per basic and diluted share, non-GAAP revenue, non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, and non-GAAP operating income should not be construed as an inference that these costs are unusual, infrequent or non-recurring. For more information on the non-GAAP adjustments, please see the table captioned "Non-GAAP Financial Measure Reconciliations" and "Reconciliation of Cash Provided by Operating Activities to non-GAAP Free Cash Flow" included in this press release.

Source: FormFactor, Inc. FORM-F