### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

#### FORM 8-K

### CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): October 31, 2018

#### FORMFACTOR, INC.

(Exact Name of Registrant as Specified in Charter)

**Delaware 000-50307 13-3711155** (State or Other Jurisdiction of Incorporation) (Commission File Number) (IRS Employer Identification No.)

7005 Southfront Road Livermore, CA

94551

(Address of Principal Executive Offices)

(Zip Code)

Registrant's telephone number, including area code: (925) 290-4000

**Not Applicable** 

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933(§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

- o Emerging growth company
- o If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02. Results of Operations and Financial Condition.

On October 31, 2018, FormFactor, Inc. ("FormFactor") issued a press release announcing its financial results for the third quarter of fiscal 2018 that ended on September 29, 2018. A copy of the press release is furnished as Exhibit 99.01 to this report and is incorporated herein by reference.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit is filed herewith and this list is intended to constitute the exhibit index.

Exhibit Number	Description
99.01	Press release dated October 31, 2018

The information in this report and the accompanying exhibit shall not be incorporated by reference into any filing of FormFactor with the Securities and Exchange Commission, whether made before or after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference in such filing. The information in this report, including the accompanying exhibit, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a) (2) of the Securities Act of 1933, as amended.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FORMFACTOR, INC.

Date: October 31, 2018 By: /s/ SHAI SHAHAR

Name: Shai Shahar

Title: Chief Financial Officer



#### **News Release**

**Investor Contact:** 

Stan Finkelstein Investor Relations (925) 290-4321 ir@formfactor.com

#### FORMFACTOR, INC. REPORTS 2018 THIRD QUARTER RESULTS

Company Delivers Solid Q3 Results, Expects Modest Increase in Q4 Revenue

**LIVERMORE, Calif.** — **October 31, 2018** —FormFactor, Inc. (Nasdaq: FORM) today announced its financial results for the third quarter of fiscal 2018 ended September 29, 2018. Quarterly revenues were \$135.0 million, down 0.4% from \$135.5 million reported in the second quarter of fiscal 2018, and down 6.1% from \$143.7 million reported in the third quarter of fiscal 2017.

- Quarterly revenue and gross margin exceeded mid-point of the outlook range, reflecting solid demand
- Non-GAAP EPS was at the high end of the outlook range, resulting from good operational execution and expense control

Mike Slessor, CEO of FormFactor, Inc. said, "As we anticipated, FormFactor's third quarter 2018 results were comparable to our second quarter on the top and bottom lines. We continued to benefit from broad-based customer demand and our leadership position across our served markets in advanced probe cards and engineering systems."

#### **Third Quarter Highlights**

On a GAAP basis, net income for the third quarter of fiscal 2018 was \$7.7 million, or \$0.10 per fully-diluted share, compared to net income for the second quarter of fiscal 2018 of \$9.1 million, or \$0.12 per fully-diluted share, and net income for the third quarter of fiscal 2017 of \$12.6 million, or \$0.17 per fully-diluted share. We reported third quarter gross margin of 39.2%, compared with 41.5% in the second quarter of 2018, and 40.1% in the third quarter of 2017.

On a non-GAAP basis, net income for the third quarter of fiscal 2018 was \$19.6 million, or \$0.26 per fully-diluted share, compared to net income for the second quarter of fiscal 2018 of \$20.4 million, or \$0.27 per fully-diluted share, and net income for the third quarter of fiscal 2017 of \$25.0 million, or \$0.34 per fully-diluted share. We reported third quarter non-GAAP gross margin of 43.7%, compared with 45.9% in the second quarter of 2018, and 44.5% in the third quarter of 2017.

A reconciliation of GAAP to non-GAAP net income and net income per fully-diluted share, and GAAP to non-GAAP gross margin, is provided in the schedules included below.

Free cash flow for the third quarter of fiscal 2018 was \$13.0 million, compared to free cash flow for the second quarter of 2018 of \$16.8 million, and free cash flow for the third quarter of 2017 of \$12.4 million. A reconciliation of net cash provided by operating activities to free cash flow is provided in the schedules included below.

#### **Outlook**

Dr. Slessor added, "Looking ahead, we expect a modest sequential increase in fourth quarter revenue, representing healthy results given the volatile industry backdrop and a quarter that is often seasonally weak."

For the fourth quarter ending on December 29, 2018, FormFactor is providing the following outlook\*:

	GAAP	Reconciling Items**	Non-GAAP
Revenue	\$132 million to \$140 million	_	\$132 million to \$140 million
Gross margin	37% to 40%	\$7 million	42% to 45%
Net income per diluted share	\$0.08 to \$0.14	\$0.15	\$0.23 to \$0.29

<sup>\*</sup>This outlook assumes consistent foreign currency rates.

We posted our revenue breakdown by region and market segment on the Investor Relations section of our website at www.formfactor.com. We will conduct a conference call at 1:30 p.m. PDT, or 4:30 p.m. EDT, today.

The public is invited to listen to a live webcast of FormFactor's conference call on the Investor Relations section of our web site at www.formfactor.com. A telephone replay of the conference call will be available approximately two hours after the conclusion of the call. The telephone replay will be available through November 2, 7:30 p.m. Pacific Time, and can be accessed by dialing (855) 859-2056 (domestic) or (404) 537-3406 (international) and entering confirmation code 4983844. Additionally, the replay will be available on the Investor Relations section of our website, www.formfactor.com.

#### **Use of Non-GAAP Financial Information:**

To supplement our condensed consolidated financial results prepared under generally accepted accounting principles, or GAAP, we disclose certain non-GAAP measures of non-GAAP net income, non-GAAP earnings per fully-diluted share, and non-GAAP gross margin, that are adjusted from the nearest GAAP financial measure to exclude certain costs, expenses, gains and losses. Reconciliations of the adjustments to GAAP results for the three and nine months ended September 29, 2018 and for outlook provided before, as well as for the comparable periods of fiscal 2017, are provided below, and on the Investor Relations section of our website at www.formfactor.com. Information regarding the ways in which management uses non-GAAP financial information to evaluate its business, management's reasons for using this non-GAAP financial information, and limitations associated with the use of non-GAAP financial information, is included under "About our Non-GAAP Financial Measures" following the tables below.

#### About FormFactor:

FormFactor, Inc. (NASDAQ:FORM), is a leading provider of essential test and measurement technologies along the full IC life cycle - from characterization, modeling, reliability, and design de-bug, to qualification and production test. Semiconductor companies rely upon FormFactor's products and services to accelerate profitability by optimizing device performance and advancing yield knowledge. The Company serves customers through its network of facilities in Asia, Europe, and North America. For more information, visit the Company's website at www.formfactor.com.

#### **Forward-looking Statements:**

This press release contains forward-looking statements within the meaning of the "safe harbor" provisions of the federal securities laws, including with respect to the Company's future financial and operating results, the Company's plans, strategies and objectives for future operations. These statements are based on management's current expectations and beliefs as of the date hereof, and are subject to a number of risks and uncertainties, many of which are beyond the Company's control, that could cause actual results to differ materially from those described in the forward-looking statements. These forward-looking statements include, but are not limited to statements regarding future financial and operating results, customer demand, conditions in the semiconductor industry, and growth opportunities, and other statements regarding the Company's business. Forward-looking statements may contain words such as "may," "might," "expect," "plan," "anticipate," and "continue," the negative or plural of these words and similar expressions, and include the assumptions that underlie such statements. The following factors, among others, could cause actual results to differ materially from those described in the forward-looking statements: changes in demand for the Company's products; customer-specific demand; the speed of customer implementation of new technologies; industry seasonality; risks to the Company's ability to realize operational efficiencies; changes macro-economic environments; and other factors, including those set forth in the Company's most current annual report on Form 10-K, quarterly reports on Form 10-Q and other filings by the Company with the U.S. Securities and Exchange Commission. No assurances can be given that any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do so, what impact they will have on the results of operations or financial condition of the Company. Unless required by law, the Company is under no obligation (and

<sup>\*\*</sup>Reconciling items are stock-based compensation and amortization of intangibles.

expressly disclaims any such cotherwise.	obligation) to update or revise	its forward-looking s	statements whether as	a result of new inform	nation, future events, or

### FORMFACTOR, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In thousands, except per share amounts) (Unaudited)

	Three Months Ended			Ended	Nine Months Ended			
	September 29, 2018		S	September 30, 2017		September 29, 2018		ptember 30, 2017
Revenues	\$	134,989	\$	143,735	\$	388,788	\$	416,540
Cost of revenues		82,019		86,105		234,471		249,572
Gross profit		52,970		57,630		154,317		166,968
Operating expenses:								
Research and development		18,857		19,338		56,578		55,294
Selling, general and administrative		24,745		24,010		73,426		70,441
Restructuring and impairment charges		_		16		_		329
Total operating expenses		43,602		43,364		130,004		126,064
Operating income		9,368		14,266		24,313		40,904
Interest income		369		123		952		283
Interest expense		(777)		(1,109)		(2,654)		(3,446)
Other income (expense), net		121		311		(341)		19
Income before income taxes		9,081		13,591		22,270		37,760
Provision for income taxes		1,393		1,028		3,334		2,435
Net income	\$	7,688	\$	12,563	\$	18,936	\$	35,325
Net income per share:								
Basic	\$	0.10	\$	0.17	\$	0.26	\$	0.49
Diluted	\$	0.10	\$	0.17	\$	0.25	\$	0.48
Weighted-average number of shares used in per share calculations:								
Basic		73,837		72,651		73,273		72,013
Diluted		74,962		73,885		74,628		73,540

# FORMFACTOR, INC. RECONCILIATION OF GAAP NET INCOME TO NON-GAAP NET INCOME (In thousands, except per share amounts) (Unaudited)

	Three Months Ended					Nine Months Ended						
	September 29, 2018		Se	eptember 30, 2017	September 29, 2018		Se	ptember 30, 2017				
GAAP net income	\$	7,688	\$	12,563	\$	18,936	\$	35,325				
Adjustments:												
Stock-based compensation		4,537		4,586		12,421		11,279				
Restructuring and impairment charges, net		_		16		_		329				
Acquisition and integration related expenses		_		731		_		1,738				
Amortization of intangibles		7,512		7,520		21,876		23,993				
Contingencies		_		_		_		(206)				
Proceeds from sale of intellectual property		_		(400)		_		(400)				
Income tax effect of non-GAAP adjustments		(111)		(14)		(533)		(570)				
Non-GAAP net income	\$	19,626	\$	25,002	\$	52,700	\$	71,488				
Non-GAAP net income per share:												
Basic	\$	0.27	\$	0.34	\$	0.72	\$	0.99				
Diluted	\$	0.26	\$	0.34	\$	0.71	\$	0.97				
Weighted-average number of shares used in per share calculations:												
Basic		73,837		72,651		73,273	_	72,013				
Diluted		74,962		73,885		74,628		73,540				

#### FORMFACTOR, INC. RECONCILIATION OF GAAP GROSS MARGIN TO NON-GAAP GROSS MARGIN (Dollars in thousands) (Unaudited)

Septembe	er 29, 2018		Septembe	er 30, 2017
ss Profit	Gross Margin	G	ross Profit	Gross Margin
52,970	39.2%	\$	57,630	40.1%

Three Months Ended

GAAP Gross Pront/Margin	Ф	52,970	39.2%	Ф	57,030	40.1%
Adjustments:						
Amortization of intangibles		5,123	3.9%		5,478	3.8%
Stock-based compensation		832	0.6%		894	0.6%
Acquisition and integration related						
expenses			%		6	—%
Non-GAAP Gross Profit/Margin	\$	58,925	43.7%	\$	64,008	44.5%
				_		

**Gross Profit** 

	Nine Months Ended									
		Septembe	er 29, 2018	September 30, 2017						
	G	ross Profit	Gross Margin	G	ross Profit	Gross Margin				
GAAP Gross Profit/Margin	\$	154,317	39.7%	\$	166,968	40.1%				
Adjustments:										
Amortization of intangibles		15,418	4.0%		17,896	4.3%				
Stock-based compensation		2,565	0.6%		2,540	0.6%				
Acquisition and integration related										
expenses		_	—%		6	—%				
Non-GAAP Gross Profit/Margin	\$	172,300	44.3%	\$	187,380	45.0%				

## FORMFACTOR, INC. RECONCILIATION OF CASH PROVIDED BY OPERATING ACTIVITIES TO FREE CASH FLOW (In thousands) (Unaudited)

	Three Months Ended				Nine Months Ended			
	September 29, 2018		September 30, 2017		September 29, 2018		Sej	otember 30, 2017
Net cash provided by operating activities	\$	16,080	\$	17,587	\$	46,138	\$	59,866
Adjustments:								
Cash paid for interest		682		964		2,299		2,974
Capital expenditures		(3,781)		(6,159)		(12,326)		(13,918)
Free cash flow	\$	12,981	\$	12,392	\$	36,111	\$	48,922

## FORMFACTOR, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) (Unaudited)

	Se	eptember 29, 2018	Dece	ember 30, 2017
ASSETS				
Current assets:				
Cash and cash equivalents	\$	91,990	\$	91,184
Marketable securities		50,109		48,988
Accounts receivable, net of allowance for doubtful accounts of \$200 and \$200		88,869		81,515
Inventories, net		81,538		67,848
Restricted cash		129		372
Refundable income taxes		1,320		2,242
Prepaid expenses and other current assets		15,716		13,705
Total current assets		329,671		305,854
Restricted cash		1,034		1,170
Property, plant and equipment, net of accumulated depreciation of \$260,607 and \$255,755		52,857		46,754
Goodwill		189,427		189,920
Intangibles, net		75,278		97,484
Deferred tax assets		3,042		3,133
Other assets		1,163		2,259
Total assets	\$	652,472	\$	646,574
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	49,668	\$	35,046
Accrued liabilities		24,877		33,694
Current portion of term loan, net of unamortized issuance cost of \$189 and \$307		26,061		18,443
Deferred revenue		4,795		4,978
Total current liabilities		105,401		92,161
Term loan, less current portion, net of unamortized issuance cost of \$57 and \$272		46,193		87,228
Deferred tax liabilities		3,290		3,379
Deferred rent and other liabilities		7,537		5,169
Total liabilities		162,421		187,937
Stockholders' equity:				
Common stock and capital in excess of par value		857,580		843,189
Accumulated other comprehensive income		1,158		3,021
Accumulated deficit		(368,687)		(387,573)
Total stockholders' equity		490,051		458,637
Total liabilities and stockholders' equity	\$	652,472	\$	646,574
Total navinues and stockholders equity	Ψ	002,472	Ψ	040,574

#### About our Non-GAAP Financial Measures:

We believe that the presentation of non-GAAP net income, non-GAAP earnings per fully-diluted share, non-GAAP gross margin, and free cash flow provides supplemental information that is important to understanding financial and business trends and other factors relating to our financial condition and results of operations. Non-GAAP net income, non-GAAP earnings per fully-diluted share, and non-GAAP gross margin are among the primary indicators used by management as a basis for planning and forecasting future periods, and by management and our board of directors to determine whether our operating performance has met certain targets and thresholds. Management uses non-GAAP net income, non-GAAP earnings per fully-diluted share, and non-GAAP gross margin when evaluating operating performance because it believes that the exclusion of the items indicated herein, for which the amounts or timing may vary significantly depending upon our activities and other factors, facilitates comparability of our operating performance from period to period. We use free cash flow to conduct and evaluate our business as an additional way of viewing our liquidity that, when viewed with our GAAP results, provides a more complete understanding of factors and trends affecting our cash flows. Many investors also prefer to track free cash flow, as opposed to only GAAP earnings. Free cash flow has limitations due to the fact that it does not represent the residual cash flow available for discretionary expenditures, and therefore it is important to view free cash flow as a complement to our entire consolidated statements of cash flows. We have chosen to provide this non-GAAP information to investors so they can analyze our operating results closer to the way that management does, and use this information in their assessment of our business and the valuation of our company. We compute non-GAAP net income, non-GAAP fully-diluted earnings per share, and non-GAAP gross margin, by adjusting GAAP net income, GAAP earnings per fully-diluted share, and GAAP gross margin to remove the impact of certain items and the tax effect, if applicable, of those adjustments. These non-GAAP measures are not in accordance with, or an alternative to, GAAP and may be materially different from other non-GAAP measures, including similarly titled non-GAAP measures used by other companies. The presentation of this additional information should not be considered in isolation from, as a substitute for, or superior to, net income, earnings per fully-diluted share, or gross margin prepared in accordance with GAAP. Non-GAAP financial measures have limitations in that they do not reflect certain items that may have a material impact upon our reported financial results. We may expect to continue to incur expenses of a nature similar to the non-GAAP adjustments described above, and exclusion of these items from our non-GAAP net income, non-GAAP earnings per fully-diluted share, and non-GAAP gross margin should not be construed as an inference that these costs are unusual, infrequent or non-recurring. For more information on the non-GAAP adjustments, please see the table captioned "Reconciliation of GAAP Net Income to Non-GAAP Net Income," "Reconciliation of GAAP Gross Margin to Non-GAAP Gross Margin," and "Reconciliation of Cash Provided By Operating Activities to Free Cash Flow" included in this press release.

Source: FormFactor, Inc.

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